

Joint Posture Management Office



Focused Overview & Executive Summary for Contractor Feedback

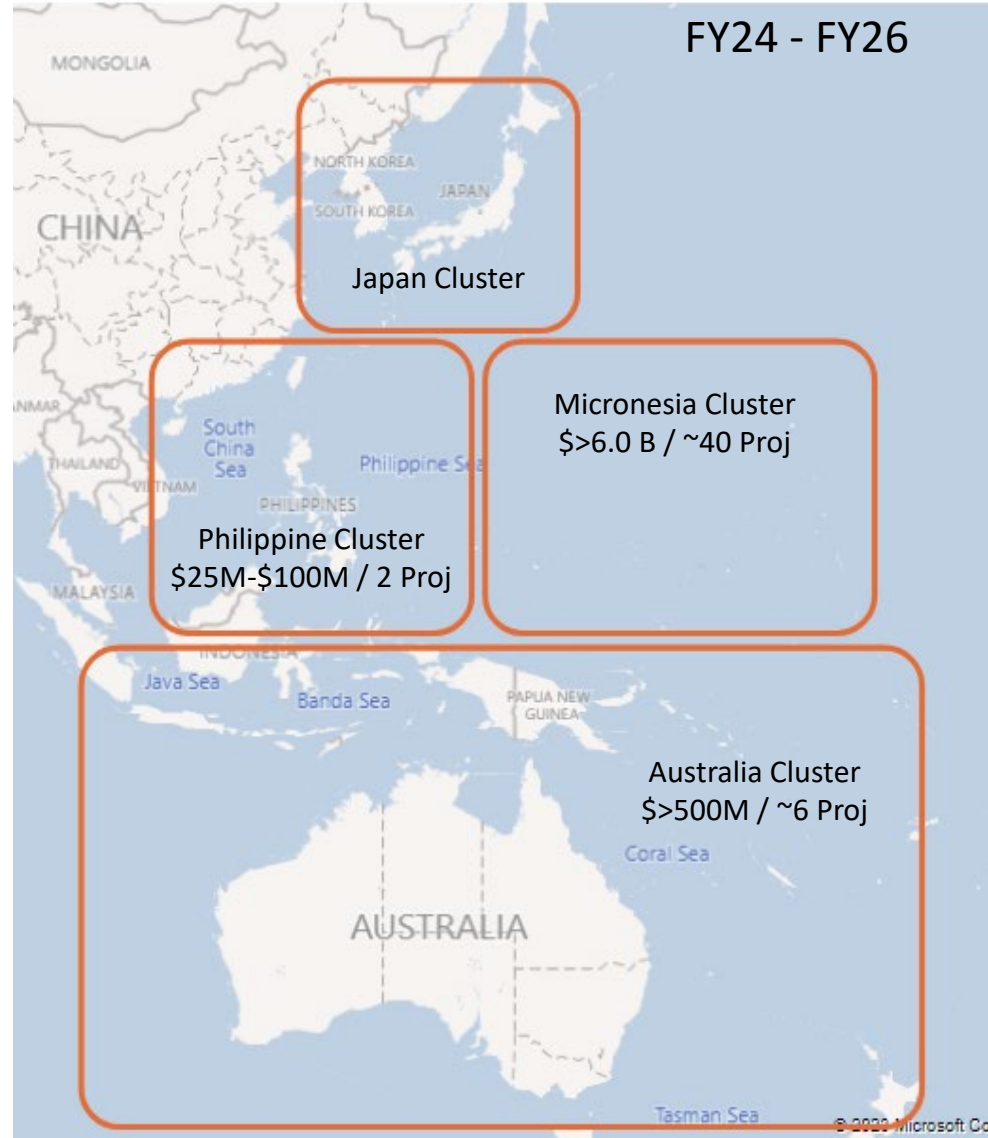
Will Boudra, P.E. - Director



Clusters of Work

ENSURING A FREE AND OPEN INDO-PACIFIC

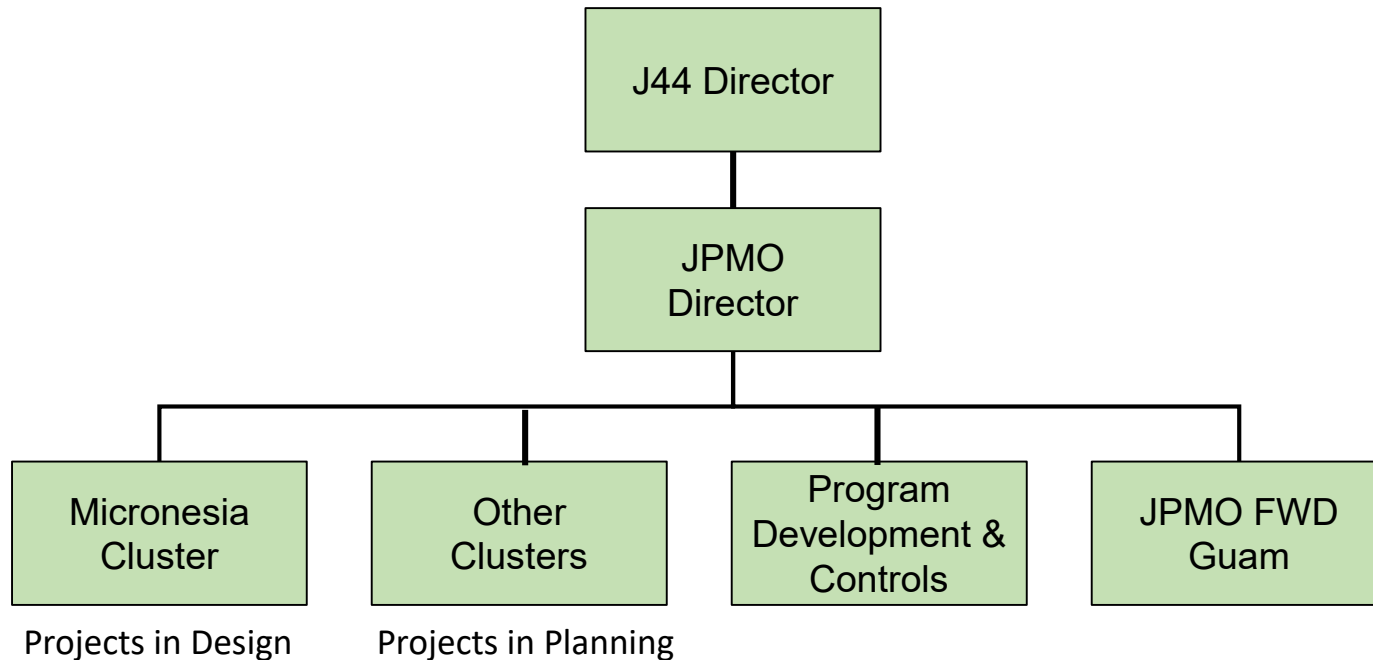
- **Japan**
- **Philippines**
- **Micronesia**
 - **Guam**
 - **Commonwealth of the Northern Marianas Islands**
 - **Republic of Palau**
 - **Federated States of Micronesia**
 - **Republic of the Marshall Islands**
 - **Wake & Midway Islands**
- **Australia**





JPMO Organization

ENSURING A FREE AND OPEN INDO-PACIFIC



➤ JPMO Mission

- Integrate/Synchronize the theater *posture* construction program
- Enable the Lead Service to implement operational requirements
- Incorporate all joint requirements
- Deliver the INDOPACIFIC Commander's "To Be Vision"



Major Categories of Work

ENSURING A FREE AND OPEN INDO-PACIFIC

➤ Planning

- **Joint Area Development Plans (JADP)**

➤ Design

- **Stand-Alone**
- **Indefinite Delivery Indefinite Quantity (IDIQ)**
- **Design-Build / Design-Bid-Build**

➤ Construction

- **Unspecified Minor Military Construction (UMMC)**
 - **Exercise Related Construction (ERC)**
- **Military Construction (MILCON)**

➤ Others

- **Environmental Studies**
- **Support for Land Use Agreements**



Primary Project Types

ENSURING A FREE AND OPEN INDO-PACIFIC

➤ Airfield Improvements



➤ Sea Port Improvements



➤ Warehousing



➤ Fuel Storage



Engagements with Industry & Government

ENSURING A FREE AND OPEN INDO-PACIFIC

➤ Venues

- **Gov't to Ktr Discussions, Honolulu, Sep 2022**
- **Gov't to Ktr Discussions, Guam, Nov 2022**
- **INDOPACOM Project Delivery Workshop (DoD), Mar 2023**
- **SAME JETC Warfighter Seminar, San Antonio, May 2023**
- **Pacific Contractor Summit, San Diego, Oct 2023**



Feedback from Industry

ENSURING A FREE AND OPEN INDO-PACIFIC

- **Major Feedback Topic areas**
 - **Logistic Challenges**
 - **Labor & Workforce Housing**
 - **Host Nation Interaction & Capacity**
 - **Risk Sharing (Gov't / Ktr)**
 - **Contracting Methodologies**



Feedback from Government Workshop

ENSURING A FREE AND OPEN INDO-PACIFIC

- **INDOPACOM Projects of Interest Workshop “Asks” of DoD leadership**
 - **Internal DoD two-day workshop to identify major U.S. Gov’t hurdles to most efficient posture construction program.**
 - **16 actions or ‘Asks’ identified**
 - **Examples of issues identified for action are:**
 - **Munitions of explosives of concern (MEC) standards**
 - **Host nation internal agency workforce capacity challenges**
 - **Assign priority rating to ensure material availability**
 - **Address value added tax implications**
 - **Secure H2B exemptions extension**
 - **Secure relief from the Jones & Cargo Preference Act**



Feedback from Industry at SAME JETC

ENSURING A FREE AND OPEN INDO-PACIFIC

➤ **Warfighter Seminar Findings, May 2023**

- **Finding #1:** Multiple contracting agencies in a single area create unintended consequences (i.e., contractor fratricide)
- **Recommendation:** Assign contracting agencies by region, island, etc.

- **Finding #2:** Prior to Task Order award, there is little to no time for “Contingency” MATOC Contractors to plan or respond to requirements.
- **Recommendation:** Conduct early planning, training, and/or exercises between operational contracting agencies and “Contingency” MATOC Contractors

- **Finding #3:** The moratorium on use of any type of contract other than firm-fixed price for construction creates an unbalanced and unacceptable risk within the INDOPACOM region (or any other logistically challenged region)
- **Recommendation:** Develop a White Paper by SAME JECO COI justifying and supporting the waiver of this moratorium in INDOPACOM to facilitate executing construction with cost reimbursable contracts.



Feedback from Industry at SAME JETC - con't

ENSURING A FREE AND OPEN INDO-PACIFIC

➤ **Warfighter Seminar Findings, May 2023**

- **Finding #4:** Construction and service activities in INDOPACOM (or any other remote area) are really more of a logistics effort than a construction or service effort.
- **Recommendation:** Use hybrid contracts to break out logistics as a cost reimbursable service while executing the actual construction as firm fixed price.

- **Finding #5:** Contract administration and management should be accomplished on location (i.e., not as a reach-back effort through multiple time zones)
- **Recommendation:** On-site leadership should be trained and given limited contracting authority necessary to effect timely actions.

- **Finding #6:** There exist other contract vehicles outside of the Contingency MATOCs (LOGCAP, AFCAP, GCSMAC and GCCMAC) that could meet service requirements for construction, repairs, commodities and/or services.
- **Recommendation:** Establish a Contracting Coordination Board within INDOPACOM similar to the European Contracting Coordination Board (ECCB) to review all existing contracts for applicability to INDOPACOM requirements and to identify potential modifications which could improve current Contingency MATOCs.



Feedback from Industry at SAME JETC - con't

ENSURING A FREE AND OPEN INDO-PACIFIC

➤ Warfighter Seminar Findings, May 2023

- **Finding #7:** Presently, FFP contracts are placing substantially all risk on contractors to include potential penalties.
- **Recommendation:** Review and adjust FFP terms and conditions to achieve a more balanced risk share.
- **Finding #8:** INDOPACOM AOR has inadequate labor resources (USN / TCN) to meet its projected requirements.
- **Recommendation:** Implement early contractor involvement in contingency project planning to address mobilization of labor from outside INDOPACOM.
- **Finding #9:** Time/cost/risk for construction within INDOPACOM is driven by logistics.
- **Recommendation:** Implement early contractor involvement in contingency project planning to address logistics from within and from outside the INDOPACOM AOR; and, identify potential logistics support by military assets (sea and air).
- **Finding #10:** Treatment of contractors in support of the military is inconsistent across INDOPACOM Host Nations.
- **Recommendation:** Initiate coordination between DoD and DoS to clarify status of contractors in support of the military and to gain approval to treat deployed U.S. contractors similarly to U.S. military personnel.



Questions/Discussions